





SPA provides compliant procurement solutions and DPS's, which can be used by any organisation that is fully publicly, or partially, publicly funded to procure any works, products or services for consultancy, compliance, refurbishment and modernisation, energy efficiency and development projects.

SPA have over 120 partners in Scotland comprising of Local Authorities, social landlords and other public sector bodies.

All SPA frameworks have been established in strict compliance with The Public Contracts (Scotland) Regulations 2015.

Scottish Procurement Alliance (SPA)

6 Deer Park | Fairways Business Park | Livingston | EH54 8AF

01506 894 395

info@scottishprocurement.scot

@ScottishProcure

spa-scottish-procurement-alliance

WHY HAS THIS FRAMEWORK BEEN DEVELOPED?

CN 2023/S 000-017005, CAN 2024/S 000-006562

The Refurbishment and Modernisation (RM3) framework has been developed following ongoing engagement and consultation with the market and public sector organisations including housing associations and local authorities. This framework provides public sector organisations with an efficient, value for money procurement route to deliver important refurbishment, improvement and modernisation projects that ensure their buildings are well maintained and improves the lives of tenants and occupants within them.

With the variety of high quality national, regional and SME contractors appointed to this framework, RM3 provides an excellent choice for partners to access a range of refurbishment and modernisation specialists to carry out works both within and around their domestic and non-domestic buildings.

Providing options to deliver specific projects via individual workstreams, or group multiple work types via a multi-disciplinary or whole house approach. This framework gives partners the flexibility in how they deliver their projects whilst providing access to a quality contractor.

Key benefits:

- ✓ Provides equal opportunities for suppliers of all sizes to promote local economic development
- ✓ Ability to deliver works in a domestic and non-domestic setting
- ✓ Flexible approach allowing additional works to be procured through multi-disciplinary lots
- ✓ Appointment of companies that can support partners in delivering social value and community benefits

About this framework

The replacement to the successful Whole House Refurbishment and Associated Works (WH2) framework, based on partner feedback, RM3 provides an enhanced offering over its predecessor by extending the scope of refurbishment and modernisation works to not just domestic buildings but also non-domestic buildings as well.

The framework was designed to provide public sector organisations with the ability to tailor the scope of work and delivery of projects, through either individual specialisms or the multi-disciplinary lots. While also providing partners with the ability to use RM3 in conjunction with LHC's supply frameworks, such as Kitchens and Associated Products (K7), Doorsets, Fire Doors and Communal Entrance Doors (C8) and Windows & Doors - PVC-U & Timber (WD2).

The tender was carried out in strict accordance with the Public Contracts (Scotland) Regulations 2015. Places on the framework were awarded to 22 companies across five workstreams. The companies appointed to the framework are experts in their field, with a proven track record in delivering projects with public sector partners.

The term of the framework is from **1st March 2024 to 29th February 2028**. Individual call-off projects can be completed beyond the four-year duration of the framework, as long as the project has been formally awarded prior to the framework expiry date.

ABOUT THIS FRAMEWORK

VISION FOR THE FRAMEWORK

Our Vision for Refurbishment and Modernisation

A guiding principle in the development of Refurbishment and Modernisation (RM3) has been to support the public sector, local authorities and housing associations carry out essential refurbishment and modernisation works to raise the quality of both domestic and non-domestic building, increase living standards and share in our mission to improve lives and places for building occupants and communities as efficiently as possible.

As with all our frameworks we achieve this by continuing to innovate to meet and exceed the “Gold Standard” for public sector construction frameworks. We pride ourselves on our long-standing commitment to early engagement and collaboration bringing specialist suppliers and public sector bodies together to guide framework development ensuring best possible outcomes for the public sector, local authorities and housing associations.

Refurbishment and Modernisation (RM3) clearly demonstrates the benefits of early collaboration resulting in a comprehensive framework making high quality specialist firms available to the public sector with the options for increased flexibility and collaboration through individual specialists or multi-disciplinary options.

LHC continues to fulfil our commitments to social value increasing the public sector’s access to regional and local specialists, encouraging SME involvement, and driving economic benefits to regional areas.



ABOUT THIS FRAMEWORK



“ We have designed the RM3 framework with contractors across the marketplace to ensure the appointment of high-quality expertise with a strong regional base while also supporting partners in delivering social value and environmental commitments. RM3 will provide partners with access to a range of companies from SMEs through to large organisations, as well as the flexibility to deliver a wide variety of refurbishment and associated works. ”

Dean Fazackerley

Head of Technical Procurement at LHC Procurement Group

LHC Procurement Group Social Value Commitment

In addition to providing our partners with competitively tendered Framework Agreements for building works, goods and services SPA is committed to delivering tangible social value and community benefits to meet local and regional needs.

SPA work with our partners and Appointed Companies to ensure that wherever possible projects delivered using our frameworks leave a social legacy, which could be supported by social value and community benefit initiatives alongside the delivery of the works or service contracts.

APPOINTED COMPANIES

ACROSS SCOTLAND



KITCHENS & BATHROOMS WITH ASSOCIATED WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Kitchens & Bathrooms with Associated Works - Project Value Band 3 £2m plus							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Cumbrae, & Argyll & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66
Bell Group	✓	✓	✓	✓			
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Ogilvie Construction	✓		✓				
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Bell Group	✓	✓	✓	✓	✓	✓	✓
CCG (SCOTLAND)	✓	✓	✓	✓	✓	✓	✓
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Ogilvie Construction	✓	✓	✓	✓	✓	✓	✓
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓



ELECTRICAL WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

WORKSTREAM 2 - ELECTRICAL WORKS

Introduction and Scope

The following suppliers can support the provision of electrical works to our partners organisations building stock/assets.

Types of services will include but are not limited to:

- Rewire with improvements made to existing electrical systems
- Replacement consumer units
- Electric heating replacement and upgrades
- Fire protection measures
- Energy efficiency works and upgrades - Smart controls / LED etc

Supporting SMEs

The value bands have been separated to provide an equal opportunity for suppliers of all sizes to perform works and services that match their suitability. This approach has created opportunities for SME's to participate in this framework and secure suitable projects while ensuring fair and transparent competition.

Value Bands	Lot Description
Project Value Band 1	£0 - £500k
Project Value Band 2	£500k plus

Electrical Works - Project Value Band 1 £0 - £500k							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Cumbrae, & Argyll & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66
Easy Heat Systems	✓	✓	✓	✓			✓
Everwarm	✓	✓	✓	✓	✓	✓	

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Easy Heat Systems	✓	✓	✓	✓	✓	✓	✓
Everwarm	✓	✓	✓	✓	✓	✓	✓
G.D. Chalmers		✓			✓	✓	✓
Lochlie Construction		✓			✓	✓	✓
Magnus Electrical Services		✓			✓	✓	✓
McGregor Projects	✓	✓			✓	✓	✓

ELECTRICAL WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Electrical Works - Project Value Band 2 £500k plus							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Sherland Islands - M66
Easy Heat Systems	✓	✓	✓	✓			
Everwarm	✓	✓	✓	✓	✓	✓	

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Easy Heat Systems	✓	✓	✓	✓	✓	✓	✓
Everwarm	✓	✓	✓	✓	✓	✓	✓
G.D. Chalmers		✓			✓	✓	✓
Hugh LS McConnell	✓	✓			✓	✓	✓
Magnus Electrical Services		✓			✓		✓
McGregor Projects	✓	✓			✓	✓	✓



PAINTING AND DECORATING

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

WORKSTREAM 3 - PAINTING AND DECORATING

Introduction and Scope

The following suppliers have been appointed to provide painting and decorating works to our partners organisations building stock/assets.

Types of services will include but are not limited to:

- Planned redecoration works and repairs
- Communal works
- Repairs to structural and building elements
- Mould prevention and protection
- Internal and external re-decoration

Supporting SMEs

The value bands have been separated to provide an equal opportunity for suppliers of all sizes to perform works and services that match their suitability. This approach has created opportunities for SME's to participate in this framework and secure suitable projects while ensuring fair and transparent competition.

Value Bands	Lot Description
Project Value Band 1	£0 - £500k
Project Value Band 2	£500k plus

Painting & Decorating - Project Value Band 1 £0 - £500k							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Sherland Islands - M66
Bell Group	✓	✓	✓	✓			
Mitie Property Services (UK)	✓	✓	✓	✓	✓	✓	✓
Trident Maintenance Services	✓						

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Bell Group	✓	✓	✓	✓	✓	✓	✓
Dumbreck Decorators	✓	✓	✓	✓	✓	✓	✓
Lochlie Construction		✓			✓	✓	✓
McGregor Projects	✓	✓			✓	✓	✓
Mitie Property Services (UK)	✓	✓	✓	✓	✓	✓	✓
Trident Maintenance Services	✓	✓	✓	✓	✓	✓	✓

PAINTING AND DECORATING

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Painting & Decorating - Project Value Band 2 £500k plus							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Cumbrae, & Argyll & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66
Bell Group	✓	✓	✓	✓			
Mitie Property Services (UK)	✓	✓	✓	✓	✓	✓	✓
Trident Maintenance Services	✓						

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Bell Group	✓	✓	✓	✓	✓	✓	✓
Dumbreck Decorators	✓	✓	✓	✓	✓	✓	✓
McGregor Projects	✓	✓			✓	✓	✓
Mitie Property Services (UK)	✓	✓	✓	✓	✓	✓	✓
Trident Maintenance Services	✓	✓	✓	✓	✓	✓	✓



ENVIRONMENTAL & EXTERNAL WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

WORKSTREAM 4 - ENVIRONMENTAL & EXTERNAL WORKS

Introduction and Scope

The following suppliers have been appointed to provide environmental and external works to our partners organisations building stock/assets.

Types of services will include but are not limited to:

- Demolition, excavation, and landscaping
- Brickwork & blockwork
- Drainage
- Concrete work
- Fencing, gates, metalwork & fabrication
- Carpentry & joinery
- Painting and decorating (external)

Environmental & External Works								
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Lochalsh, Arran & Cumbrae, & Argyll & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66	
Compass		✓	✓					
GMG Contractors	✓	✓	✓	✓	✓	✓	✓	✓
Ogilvie Construction	✓		✓					

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Hugh LS McConnell	✓	✓			✓	✓	✓
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Ogilvie Construction	✓	✓	✓	✓	✓	✓	✓



MULTI-DISCIPLINARY WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

WORKSTREAM 5 - MULTI-DISCIPLINARY WORKS

Introduction and Scope

The following suppliers have been appointed to provide multi-disciplinary works to our partners organisations building stock/assets.

Types of services will include but are not limited to:

- Independent living adaptations
- Supply and renewal of heating & electric systems
- Mould prevention and protection
- Kitchens & bathroom replacement works
- External works
- Roofing
- Electrical install & rewiring
- Plumbing
- Painting & decorating
- Energy efficiency works and upgrades - Smart controls / LED etc
- Cladding - only covering low rise/low risk
- Renewal of windows and doors, including fire doors
- Fire protection measures

Supporting SMEs

The value bands have been separated to provide an equal opportunity for suppliers of all sizes to perform works and services that match their suitability. This approach has created opportunities for SME's to participate in this framework and secure suitable projects while ensuring fair and transparent competition.

Value Bands	Lot Description
Project Value Band 1	£0 - £750k
Project Value Band 2	£750k to £2.5m
Project Value Band 3	£2.5m plus



MULTI-DISCIPLINARY WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Multi-disciplinary Works - Project Value Band 1 £0 - £750k							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochaber, Skye & Cumbrae, Arran & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Sherland Islands - M66
Clark Contracts	✓	✓	✓	✓			
Compass		✓	✓				
Easy Heat Systems	✓	✓	✓	✓			
Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Clark Contracts	✓	✓	✓	✓	✓	✓	✓
Easy Heat Systems	✓	✓	✓	✓	✓	✓	✓
Lochlie Construction		✓			✓	✓	✓
McGregor Projects	✓	✓			✓	✓	✓
TCS Response	✓	✓	✓	✓	✓	✓	✓



MULTI-DISCIPLINARY WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Multi-disciplinary Works - Project Value Band 2 £750k to £2.5m							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochalsh, Skye & Cumbrae, Arran & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66
Bell Group	✓	✓	✓	✓			
CHAP Group (Aberdeen)	✓						
Clark Contracts	✓	✓	✓	✓			
Compass Building		✓	✓				
Easy Heat Systems	✓	✓	✓	✓			
Everwarm	✓	✓	✓	✓	✓	✓	
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Ogilive Construction	✓		✓				
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓
Robertson Construction Group	✓	✓	✓	✓	✓	✓	✓

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Bell Group	✓	✓	✓	✓	✓	✓	✓
CCG (SCOTLAND)	✓	✓	✓	✓	✓	✓	✓
Clark Contracts	✓	✓	✓	✓	✓	✓	✓
Easy Heat Systems			✓	✓			
Everwarm	✓	✓	✓	✓	✓	✓	✓
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Hadden Construction	✓	✓					✓
Hugh LS McConnell	✓	✓			✓	✓	✓
Lochlie Construction		✓			✓	✓	✓
Ogilive Construction	✓		✓	✓	✓	✓	
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓
Robertson Construction Group	✓	✓	✓	✓	✓	✓	✓



MULTI-DISCIPLINARY WORKS

APPOINTED COMPANIES (All Appointed Companies are listed alphabetically)

Multi-disciplinary Works - Project Value Band 3 £2.5m plus							
Appointed Companies	North Eastern Scotland - M5	Caithness & Sutherland, & Ross & Cromarty - M61	Inverness, Nairn, Moray, & Badenoch & Strathspey - M62	Lochalsh, Skye & Cumbrae, Arran & Bute - M63	Eilean Siar (Western Isles) - M64	Orkney Islands - M65	Shetland Islands - M66
Bell Group	✓	✓	✓	✓			
CHAP Group (Aberdeen)	✓						
Everwarm	✓	✓	✓	✓	✓	✓	
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Ogilive Construction	✓		✓				
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓
Robertson Construction Group	✓	✓	✓	✓	✓	✓	✓

Appointed Companies	Eastern Scotland - M7	West Central Scotland - M8	Scottish Borders - M91	Dumfries and Galloway - M92	East & North Ayrshire mainland - M93	South Ayrshire - M94	South Lanarkshire - M95
Bell Group	✓	✓	✓	✓	✓	✓	✓
CCG (SCOTLAND)	✓	✓	✓	✓	✓	✓	✓
Everwarm	✓	✓	✓	✓	✓	✓	✓
GMG Contractors	✓	✓	✓	✓	✓	✓	✓
Hadden Construction	✓	✓					✓
Hugh LS McConnell	✓	✓			✓	✓	✓
Ogilive Construction	✓	✓	✓	✓	✓	✓	✓
Procast Building Contractors	✓	✓	✓	✓	✓	✓	✓
Robertson Construction Group	✓	✓	✓	✓	✓	✓	✓





EVALUATION

WEIGHTING, ACCREDITATION AND CERTIFICATIONS

A single stage open tender process was used as set out within the Public Contracts (Scotland) Regulations 2015.

Quality Weighting 70%		Price Weighting 30%	
General quality questions	20%	Adjustment on NHF SoRs	15%
Workstream specific technical questions	30%	Management Fees - Overheads & Profit	10%
Regional delivery questions - evidence of ability to service regional area and social value examples, i.e fair work first	20%	Day Rates	5%

70% Quality

30% Price

Accreditations and Certifications

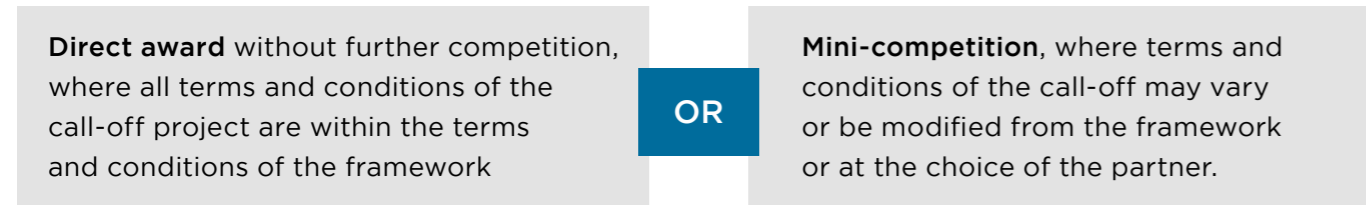
<p>Compliance with Equality Act 2010 Confirmatory statements demonstrating compliance with the Equality Act 2010 and adherence to promoting equality and diversity within their company.</p>	<p>Environmental Management* Compliance with BS EN ISO 14001</p>
<p>Lot Specific Accreditations / Certification Where applicable evidence of the relevant accreditations, certifications, and membership of trade bodies applicable to the lot they are awarded to was required.</p>	<p>Health and Safety* Compliance with BS EN ISO 45001</p>
	<p>Quality Management* Compliance with BS EN ISO 9001</p>

*Where certification was not held, Appointed Companies were required to complete the appropriate PAS 91 questions to evidence compliance.

<p>Minimum Insurance Cover Throughout the duration of the framework Appointed Companies are required to have the minimum levels of insurance as follows:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tbody> <tr> <td style="background-color: #d3d3d3;">Employer's (Compulsory) Liability Insurance</td> <td style="background-color: #d3d3d3;">£5,000,000</td> </tr> <tr> <td style="background-color: #d3d3d3;">Public Liability Insurance</td> <td style="background-color: #d3d3d3;">£5,000,000</td> </tr> <tr> <td style="background-color: #d3d3d3;">Professional Indemnity</td> <td style="background-color: #d3d3d3;">£1,000,000</td> </tr> </tbody> </table>	Employer's (Compulsory) Liability Insurance	£5,000,000	Public Liability Insurance	£5,000,000	Professional Indemnity	£1,000,000	<p>Financial Stability Assessment Appointed Companies were assessed on their financial stability based on a range of financial information including post-tax profit, current liabilities and verified credit scoring via Creditsafe. The results of this check were assessed on a pass/fail.</p>
Employer's (Compulsory) Liability Insurance	£5,000,000						
Public Liability Insurance	£5,000,000						
Professional Indemnity	£1,000,000						

CALL-OFF AWARD OPTIONS

THE FRAMEWORK ALLOWS PARTNERS THE OPTION OF:



When calling off projects, partners can use any one of a range of standard forms of building contract including JCT/SBCC, NEC/NEC4, ACE, PPC, TPC, FAC1, or their own in-house agreement.

THIS FRAMEWORK IS INCLUDED WITHIN OUR CALL OFF SERVICE.

The SPA Call Off Service is available free of charge to partners. Our team conduct the call off mini competition while delivering best practice guidance and continuous support throughout the process.

ELIGIBILITY

SPA is a not-for-profit organisation, governed by public law and a central purchasing body providing procurement services. Over 120 publicly funded organisations throughout Scotland use SPA frameworks to procure works, goods and services to construct, refurbish and maintain social housing, schools and public buildings:

- Scottish Registered Social Landlords (RSL's)
- Registered Tenants Organisations (RTOs)
- Local Authorities
- Subsidiaries, Joint-Venture Companies and Arm's Length Management Organisations (ALMOs)
- NHS Scotland Boards
- Universities and Further Education Establishments
- Police Scotland
- Scottish Fire and Rescue Service
- Registered Charities
- Other Public Bodies

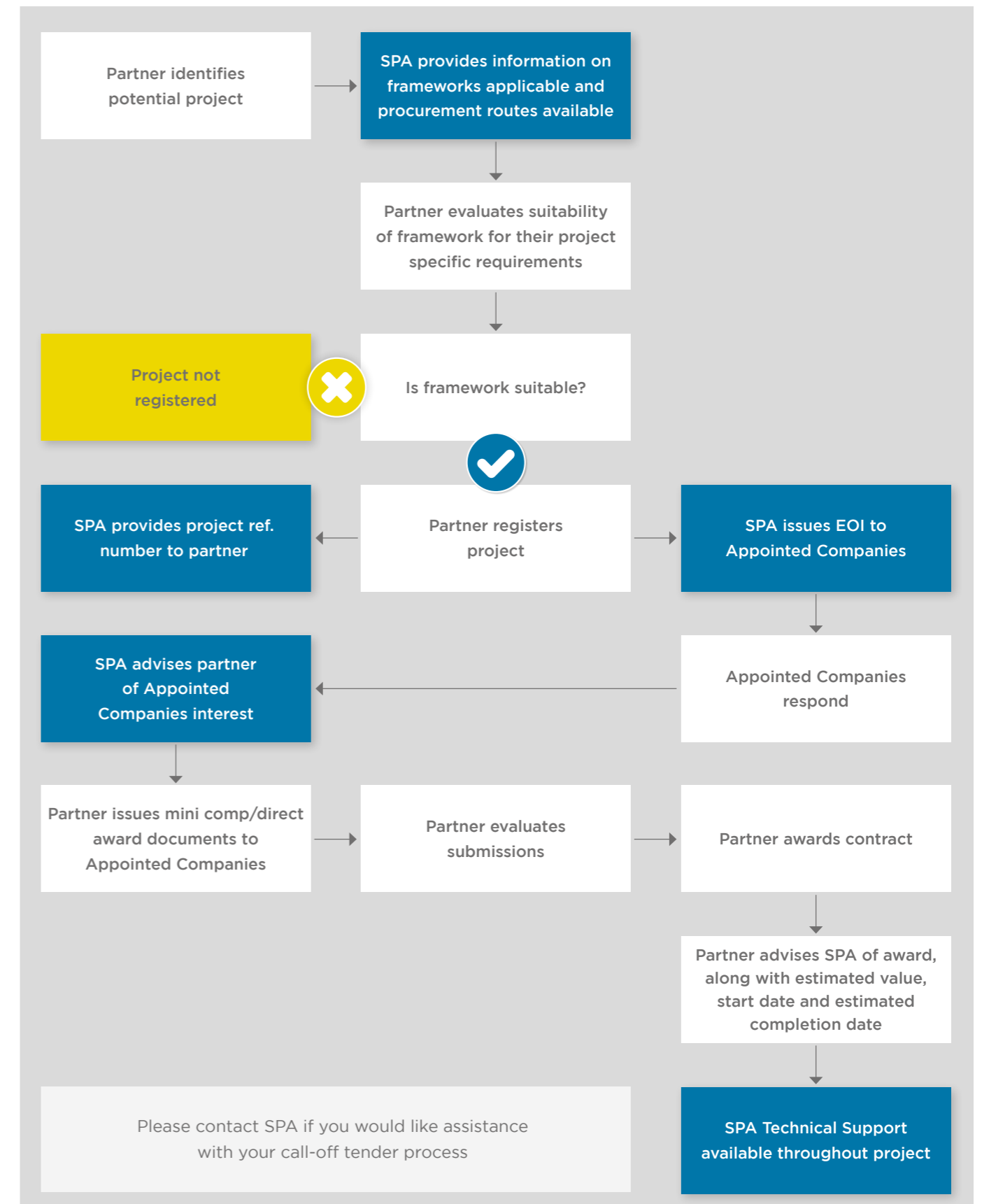
Details of those contracting authorities identified are listed at:
www.scottishprocurement.scot/who-we-work-with/

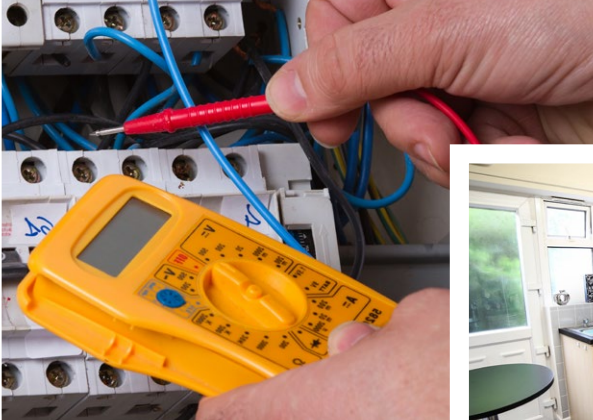
GENERAL TERMS AND CONDITIONS

LHC uses the FAC-1 standard form of contract to manage our frameworks. The LHC pro forma, which should be read in conjunction with the FAC-1 in published form, details the terms and conditions that govern the operation of the framework, including the procedures to call off projects under

the framework. A free copy of the LHC proforma is available upon request. The FAC-1 in standard published form can be purchased at a negotiated rate from ACA, by emailing office@acarchitects.co.uk and quoting discount code reference: LHCFAC2516102017.

THE PROCESS OF USING OUR FRAMEWORK






SPA
6 Deer Park | Fairways Business Park |
Livingston | EH54 8AF

In association with:

LHC
PROCUREMENT GROUP

01506 894 395 

info@scottishprocurement.scot 

@ScottishProcure 

linkedin.com/company/spa-scottish-procurement-alliance- 